

Financial Statements

Atikokan Economic Development Corporation

December 31, 2012

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### Independent Auditor's Report

Grant Thornton LLP 979 Alloy Drive Thunder Bay, ON P7B 5Z8 T (807) 345-6571 F (807) 345-0032 www.GrantThornton.ca

To the Directors of Atikokan Economic Development Corporation

We have audited the accompanying financial statements of Atikokan Economic Development Corporation, which comprise the statement of financial position as at December 31, 2012 and the statements of changes in fund balances, operations and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

### Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



### **Opinion**

In our opinion, the financial statements present fairly, in all material respects, the financial position of Atikokan Economic Development Corporation as at December 31, 2012, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Grant Thornton LLP

Thunder Bay, Canada April 16, 2013

Chartered Accountants Licensed Public Accountants

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# ATIKOKAN ECONOMIC DEVELOPMENT CORPORATION

## STATEMENT OF FINANCIAL POSITION

January 1,	2011 Total		\$ 227,133	5,896	4,699		3.462	8,196	73	251,844	56,118	307,962	901 095	40,076		069 930 6	147,916	3,005,418	\$ 3,313,380
December 31,	2011 Total			8,174	10,140	42,000	1.042	15,531	69	388,063	50,870	438,933	ACO 708	40,076	13,160	300 626 6	147,916	3,370,201	\$ 3,809,134
December 31,	2012 Total		\$ 202,842	1,047	7,492			13,578	4,100	229,191	44,011	273,202	072 370	713,103	8,381	220 105 0	147,916	3,456,321	\$ 3,729,523
s Investment	Capital Fund		<del>⇔</del>						64	64		64	075 760	701,017	8,381	224755	147,916	3,456,321	\$ 3,456,385
Ministry of Training, Colleges and Universities	Projects Fund		\$ 197,965					2,623		200,588	3,828	204,416							\$ 204,416
FedNor	Projects Fund		<del>∽</del>		7,492					7,492		7,492							\$ 7,492
	Partnership Fund		<b>\$</b>																\$
	Operating Fund		\$ 4,877	1,047				10,955		21,047	40,183	61,230							\$ 61,230
		ASSETS Current	Cash Accounts receivable	Contributions receivable FedNor	- Local Initiative - Canitalization	Ministry of Training, Colleges and Universities	- Self Employment Benefit	HST receivable Prepaid expenditures	Inventory		Capital assets (Note 4)		Restricted assets Cash (Note 5)	Short-term investments (Note 5)	Accrued interest receivable	Loans and mortgages receivable (Note 6)	Equity investments (Note 7)		

Approved by the Board:

# ATIKOKAN ECONOMIC DEVELOPMENT CORPORATION

# STATEMENT OF FINANCIAL POSITION (CONTINUED)

	Onerating	Partnershin	FedNor	Ministry of Training, Colleges and Universities	H	December 31,	December 31,	January 1,
	Fund	Fund	Fund	Fund	Capital Fund	2012 Total	2011 Total	2011 Total
LIABILITIES Current Accounts payable	\$ 20,523	€9	↔	€	\$ 5.625	\$ 26148	3000	\$ 14 532
Due to Ministry of Training, Colleges and Universities (Note 8)	ses			115,494			~	-
Deferred contributions Ministry of Training, Colleges and Universities								
- Atikokan Employment Centre - Self Employment Benefit				60,000		60,000		
Township of Atikokan - DARC Interfund balances	524	11,114	7,492	24,896	761	11,114	11,114	10,539
	21,047	(22,559)	7,492	200,588	6,386	212,954	327,061	219,725
FUND BALANCES Invested in capital assets (Note 9)	40,183		*	3,828		44,011	50,870	56,118
Nestricted (Note 10) Unrestricted		22,559			3,449,999	3,449,999	3,408,118	3,017,693
	40,183	22,559		3,828	3,449,999	3,516,569	3,482,073	3,093,655
	\$ 61,230	8	\$ 7,492	\$ 204,416	\$ 3,456,385	\$ 3,729,523	\$ 3,809,134	\$ 3,313,380
Approved by the Board:	Board:							

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# ATIKOKAN ECONOMIC DEVELOPMENT CORPORATION

## STATEMENT OF CHANGES IN FUND BALANCES

	O	Operating Fund	In in A	Invested in Capital Assets	Par	Partnership Fund	FedNor Projects Fund	Ministry of Training, Colleges and Universities Projects Fund	Investment Capital Fund	Total 2012	Total 2011
Fund balance, beginning of year	↔	1,531	↔	50,870	<del>\$</del>	23,085	€9	€	\$ 3,406,587	\$ 3,482,073	\$ 3,093,655
Excess (shortfall) of revenues over expenditures		(16,574)				7,842		(184)	43,412	34,496	388,418
Reallocate the amortization of capital assets		8,782		(12,518)				3,736			
Purchase of capital assets		(2,107)		5,659				(3,552)			
Interfund transfer		8,368				(8,368)					
Fund balance, end of year	\$		8	\$ 44,011	\$	22,559	\$	\$	\$ 3,449,999	\$ 3,516,569	\$ 3,482,073

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# ATIKOKAN ECONOMIC DEVELOPMENT CORPORATION

## STATEMENT OF OPERATIONS

	Total	2011		\$ 877.840	017,040	260 841	110,007	132,575	55.820	0 360	000,0	8,571		1	11,530	1,351,537
	Total	2012		37/1 002	266,41C &	252 609	700,000	138,797	40,000	10,440	0++,01	8,518	2,000	2006		830,356
	Investment Capital	Fund		₩	<del>)</del>			138,797				1,288				140,085
Ministry of Training, Colleges	and Universities Projects	Fund		<b>∀</b> .	÷	252,609						clo				253,224
I	FedNor Projects	runa		74 992	7											74,992
	Partnership	rana		69	•					10.440						10,440
	Operating	niin		\$ 300,000					40,000		2122	0,013	2,000			351,615
		REVENUE	FedNor/Industry Canada	Operating contribution	Ministry of Training, Colleges	and Universities	Loans and mortgages interest income	Manufacture of Attle-1-	Municipality of Attrokan	Administration charges - AEC	Other		North Claybelt	Project revenue - DARC		

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# ATIKOKAN ECONOMIC DEVELOPMENT CORPORATION

## STATEMENT OF OPERATIONS (Continued)

	Operating Fund	Partnership Fund	FedNor Projects Fund	Ministry of Training, Colleges and Universities Projects Fund	Investment Capital Fund	Total 2012		Total 2011
EXPENDITURES (Schedule A) Salaries and benefits Occupancy and equipment Directors' expense Community development	\$ 244,737 53,926 6,573 13,395	\$ 2.598	\$ 74 992	\$ 130,359 58,158 37,800	↔	\$ 375,096 112,084 6,573	↔	351,163 106,195 6,630 172,560
Administration	40,776			23,355		64,131		81,679
OTHER EXPENDITURES Amortization Bank charges and interest	8,782			3,736	354	12,518		12,874 26
Investment provision Professional fees					92,161	92,161		227,776 4,216
Excess (shortfall) of revenue	368,189	2,598	74,992	253,408	96,673	795,860		963,119
over expenditures	\$ (16,574)	\$ 7,842	8	\$ (184)	\$ 43,412	\$ 34,496	8	\$ 388,418

## ATIKOKAN ECONOMIC DEVELOPMENT CORPORATION

## STATEMENT OF CASH FLOWS

### YEAR ENDED

Ministry of

	Č	Onerating	Part	Dortnorchin	F.	_	frainin and U	Training, Colleges and Universities		Investment	E	_	F	17
	5	Fund	Iait	tnersmp Fund	7	Fund	i ii	r rojecus Fund	– ز	Capitai Fund	10tal 2012		7	1 otal 2011
CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES														
Excess (shortfall) of revenues over expenses for the year excluding interest revenue	↔	(16,574)	€9	7,842	€9		↔	(184)	↔	(95,385)	\$ (104,301)	301)	€3	255,843
Interest revenue received									,	138,797		797		132,575
Amortization		8.782						3 736			12	12 518		12 874
Provision for doubtful loans		5						2,1		92,161	92,	92,161		227,776
Changes in non-cash operating working balances											î	: )	•	
Accounts receivable		7,033								94	7,	7,127		(2,278)
Accrued interest receivable						0.70				4,778	4,	4,778		(13,160)
COULIDATIONS IECEIVADIE		,				7,048		1,042		42,000	45,0	45,690		(45,021)
HS I receivable		1,322						631			1,	1,953		(7,335)
Prepaid expenditures		(1,802)									(1)	(1,802)		19
Inventory										5		2		4
Accounts payable		(4,699)		7 847		2648	7	(169,454)		(153)	(174,306)	74,306)		106,761
INVESTING ACTIVITIES		(0000)		740,1		6,040	1	104,222)		102,291	.77	070		000,000
Purchase of capital assets		(2.107)						(3 552)			(5)	(659)		(969 L)
Capitalized loan costs										(32,417)	(32,	(32,417)		(222(1)
Investments advanced									_	(383,815)	(383,815	815)	٥	(769,584)
Investments repaid		100								271,843	271,843	843		526,413
		(7,107)						(3,552)	$\exists$	144,389)	(150,048)	048)	٩	(250,797)
FINANCING ACTIVITY							,							
Deferred revenue								60,198			90	60,198		575
INTERFUND TRANSFERS		4,990		(7,842)		(2,648)		4,739		761				
INCREASE (DECREASE) IN CASH		(3,055)					<u> </u>	(102,844)		38,669	(67,	(67,230)	7	417,836
Cash, beginning of year		1,952						300,809		937,100	1,245,84	841		828,005
Cash, end of year Cash consists of:	S	4,877	₩		8		<b>⇔</b>	197,965	<b>∽</b>	975,769	\$ 1,178,611	<u>611</u>	\$ 1.3	1,245,841
Unrestricted cash	↔	4,877	↔		↔		€>	197,965	↔	1	\$ 202,842	842	€9	308,741
Kestricted cash Restricted short-term investments										975,769	975,769	692	~	897,024 40.076
	€3	4,877	↔		€9		8	197.965	€9	975.769	\$ 1.178.61	611	\$	1.245.841
											1		н —	

### **GENERAL**

Atikokan Economic Development Corporation is incorporated under the laws of Ontario as a non-profit corporation without share capital and is exempt from tax under the Income Tax Act.

The Corporation has an Operating Fund to cover the costs of providing business counselling and advisory services to the communities of Atikokan, Sapawe, Upsala, Lac La Croix First Nation, Seine River First Nation and Lac des Milles Lac First Nation and their surrounding areas. The Operating Fund also assists these communities in developing a community work plan for the development and support of additional permanent private sector employment through research and projects.

The Corporation has an Investment Fund for the same communities to create new small businesses and to expand, stabilize and protect existing businesses resulting in the generation and maintenance of permanent employment.

### 1. FIRST-TIME ADOPTION OF ACCOUNTING STANDARDS FOR NOT-FOR-PROFIT ORGANIZATIONS

These are the Corporation's first financial statements prepared in accordance with Canadian accounting standards for not-for-profit organizations. The date of transition to these standards is January 1, 2011.

These financial statements of the Corporation have been prepared using policies specified by those standards that are in effect at the end of the reporting period ending December 31, 2012. The significant accounting policies that have been applied in the preparation of these financial statements are summarized in note 2. These accounting policies have been used throughout all periods presented in the financial statements.

The Corporation has applied Canadian Section 1501, first-time adoption by not-for-profit organizations in preparing these first financial statements under Canadian accounting standards for not-for-profit organizations. The effects of the transition on fund balances, earnings (loss) and reported cash flows are presented in this section.

Upon transition, the Corporation has applied the mandatory exceptions and no optional exemptions.

### Reconciliation to previously reported amounts

### Statement of financial position

There are no material adjustments to the previously reported fund balances.

### Statement of operations

There are no material adjustments to the previously reported earnings (loss).

### Statement of cash flows

There are no material adjustments to the previously reported cash flow statement.

### 2. SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations. The standards require entities to select policies appropriate for their circumstances from choices provided in the specific standards. Following are details of the choices selected by the Corporation and applied in these financial statements.

### (a) Fund accounting

Revenues and expenses related to program delivery and administration activities are reported in the Operating Fund. Capital assets are purchased and amortized in the Operating Fund.

The Partnership Fund reports the assets, liabilities, revenues and expenses related to the Corporation's other programs that are not part of any other fund.

The FedNor Projects Fund reports the assets, liabilities, revenues and expenses related to the Corporation's Industry Canada/FedNor program delivery and administration activities.

The Ministry of Training, Colleges and Universities Projects Fund reports the assets, liabilities, revenues and expenses related to the Corporation's Ministry of Training, Colleges and Universities program delivery and administration activities. Capital assets are purchased and amortized in the Ministry of Training, Colleges and Universities Projects Fund.

Revenues and expenses related to investment activities are reported in the Investment Capital Fund. Investment income earned on resources of the Investment Capital Fund is reported in the Investment Capital Fund.

### (b) Basis of accounting

These financial statements were prepared using the accrual basis of accounting. The accrual basis recognizes revenues as they become available and measurable; expenditures are recognized as they are incurred and measurable as a result of receipts of goods or services and the creation of a legal obligation to pay.

### (c) Revenue recognition

The deferral method of accounting for contributions is used whereby restricted contributions are recognized as revenue of the appropriate fund in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue of the appropriate fund when received or receivable if the amount can be reasonably estimated and collection is reasonably assured.

Dividends are recorded as investment income as they are received. In the event that an equity investment is converted into a loan during the year any capitalized dividends will be recorded as investment income to the extent that the loan is collectible as determined by management.

### ATIKOKAN ECONOMIC DEVELOPMENT CORPORATION

### NOTES TO THE FINANCIAL STATEMENTS

### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Interest income is recorded as earned unless the terms of the loan provide that interest payments shall not commence until 12 months after the date the funds are disbursed. Interest income will be recorded on these deferred interest loans when received. Interest income is recorded on a cash basis on those loans that are in default.

Administration charges result when contribution agreements permit an "overhead" charge equal to a percentage of identifiable eligible expenditures to be included in the project expenses for the purposes of calculating revenue earned.

Contributions relating to capital assets are credited to deferred capital contributions and recognized as revenue on the same basis as amortization on the related asset is charged against operations.

### (d) <u>Investments</u>

A loan is considered doubtful when in management's view the loan has suffered an impairment in value that is not considered temporary in which case the loan is written-down to net realizable value. Once a loan client has defaulted on one or more of the loan agreement terms, management measures the value of the loan based on the expected future cash flows discounted at the loan's effective interest rate and on the estimated fair value of the security underlying the loan.

All equity investments are with incorporated private businesses and are subject to formal agreements. If in management's opinion equity investments have suffered an impairment in value, they are written-down to net realizable value.

The Corporation accounts for its investments using the cost method. The carrying amount of an investment is written-down to its net recoverable amount if a decline in value is judged to be other than temporary.

The Corporation has also estimated a General Provision for Uncollectible Investments based on past experience for all investments which no specific provision has been established.

### (e) <u>Inventory</u>

Inventory consists of prints of the White Otter Castle. They are valued at \$1 each and proceeds are recorded as investment recoveries in the Investment Capital Fund as they are sold.

### (f) <u>Capital assets</u>

Capital assets are amortized over the assets estimated useful life as follows:

Computer equipment and software 2 years straight-line method Furniture and fixtures 20% declining balance method Leasehold improvements 10 years straight-line method

Amortization expense is reported in the Operating Fund and Ministry of Training, Colleges and Universities Projects Fund.

### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

### (g) <u>Financial instruments</u>

The Corporation considers any contract creating a financial asset, liability or equity instrument as a financial instrument, except in certain limited circumstances. The Corporation accounts for the following as financial instruments:

- Cash
- Accounts receivable
- Contributions receivable FedNor and Ministry of Training, Colleges and Universities
- Restricted cash and short-term investments
- Restricted investments
- Accounts payable
- Due to Ministry of Training, Colleges and Universities

A financial asset or liability is recognized when the Corporation becomes party to contractual provisions of the instrument.

### Measurement

Financial assets or liabilities obtained in arm's-length transactions are initially measured at their fair value. In the case of a financial asset or liability not being subsequently measured at fair value, the initial fair value will be adjusted for financing fees and transaction costs that are directly attributable to it origination, acquisition, issuance or assumption.

### *Initial measurement of related party*

Financial assets or liabilities obtained in related party transactions are measured in accordance with the accounting policy for related party transactions except for those transactions that are with a person or entity whose sole relationship with the Corporation is in the capacity of management in which case they are accounted for in accordance with financial instruments.

Financial assets and financial liabilities are subsequently measured according to the following methods:

Financial assets measured at amortized cost include cash, accounts receivables, due from Government of Canada FedNor, and restricted cash and short-term investments.

Financial assets measured at fair value include restricted short-term investments, loans and mortgages receivables and equity investments..

Financial liabilities measured at amortized cost include accounts payable.

### ATIKOKAN ECONOMIC DEVELOPMENT CORPORATION

### NOTES TO THE FINANCIAL STATEMENTS

### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

### Derecognition

The Corporation removes financial liabilities, or a portion of, when the obligation is discharged, cancelled or expires.

### *Impairment*

Financial assets measured at cost are tested for impairment when there are indicators of impairment. Previously recognized impairment losses are reversed to the extent of the improvement provided the asset is not carried at an amount, at the date of the reversal, greater than the amount that would have been the carrying amount had no impairment loss been recognized previously. The amounts of any write-downs or reversals are recognized in the Statement of Operations.

### Management estimates

Management reviews the carrying amounts of items in the financial statements at each financial position date to assess the need for revisions. Many items in the preparation of these financial statements require management's best estimate based on assumptions that reflect the most probable set of economic conditions and planned courses of action.

These estimates are reviewed periodically and adjustments are made to the Statement of Operations as appropriate in the year they become known.

Significant items subject to management estimates include:

### Financial statement element

Accounts receivable Capital assets Investments

### Management estimate

Allowance for doubtful accounts Asset useful lives Allowance for doubtful loans

### (h) <u>In-kind Contributions</u>

In-kind contributions have been recognized based on the fair value of services provided.

### 3. ECONOMIC DEPENDENCE

The Corporation is dependent on annual contributions from Industry Canada/FedNor in order to finance its general fund operations. Should these contributions cease, the Corporation would be unable to continue its current operations.

### 4. CAPITAL ASSETS

			 2012				2011
		Cost	 cumulated iortization	ľ	Net Book <u>Value</u>	N	let Book <u>Value</u>
Furniture and fixtures Leasehold improvements Computer equipment	\$	79,077 41,148	\$ 64,225 14,059	\$	14,852 27,089	\$	16,855 31,204
and software	_	44,844	 42,774		2,070		2,811
	\$_	165,069	\$ 121,058	\$_	44,011	\$_	50,870

### 5. RESTRICTED CASH AND SHORT-TERM INVESTMENTS

This balance represents an investment bank account with a balance of \$975,769 (2011 - \$897,024) and a money market cashable Guarantee Investment Certificate (GIC) with a market value of \$nil (2011 - \$40,076).

### 6. LOANS AND MORTGAGES RECEIVABLE

The loans and mortgages receivable consist of 52 AEDC loans, 1 guarantee and 1 profit-sharing investment and 9 Northwestern Ontario Investment Pool (NWOIP) loans. Of the 9 NWOIP loans, AEDC is the host of 2 loans which are included with the AEDC loans. The loans and mortgages receivable bear various interest rates from 2.25% to 12% per annum and are fixed for one to five years with amortization periods from one to twenty years. Loans and mortgages receivable include loans made directly by the Corporation to clients and loans where the Corporation has placed corporate funds with a bank in the form of a Guaranteed Investment Certificate or term deposit as security for a client's line of credit. Loan guarantee investments pay an annual fee of Toronto Dominion Bank Prime plus 3%.

The loans and mortgages receivable balance is comprised of:

		Loans * <u>Fund</u>		NWOIP Non-host <u>Loans</u>		Other ** <u>Funds</u>		<u>Total</u>
Principal balance, beginning of year	\$	3,230,300	\$	578,022	\$		\$	3,808,322
Advanced during the year		163,815		70,000		150,000		383,815
Capitalized loan costs								
during the year		32,417						32,417
Repaid during the year		(233,606)		(38,237)				(271,843)
Written-off during the year	-	(658,552)	-	(75,000)	-		_	(733,552)
Principal balance, end of year		2,534,374		534,785		150,000		3,219,159
Allowance for doubtful loans	_	(849,904)	-	(45,000)	_		_	(894,904)
Net balance, end of year	\$_	1,684,470	\$_	489,785	\$_	150,000	\$_	2,324,255

### 6. LOANS AND MORTGAGES RECEIVABLE (continued)

The activity in the Allowance for Doubtful Loans account is as follows:

		Loans * <u>Fund</u>		NWOIP Non-host <u>Loans</u>	Other ** <u>Funds</u>		<u>Total</u>
Balance, beginning of year	\$	1,476,922	\$	59,375	\$	\$	1,536,297
Written-off during the year		(718,016)		(14,375)			(732,391)
Recovery of loans written-off in previous periods		(1,163)					(1,163)
Current year's provision for impairment	; <u> </u>	92,161	-				92,161
Balance, end of year	\$_	849,904	\$_	45,000	\$	\$_	894,904

<sup>\*</sup> Loans include the host CFDC's portion of NWOIP loans

The Corporation determines the Provision for Uncollectible Loans by providing for specific investment losses after reviewing outstanding investments on a loan-by-loan basis plus the use of an estimated general provision based on past experience for all loans for which no specific provision has been established.

Investments in default are generally defined as any loan which has missed regular payments during the year and/or has defaulted on one or more of the loan agreement terms.

As collateral for the investments, the Corporation generally requires either promissory notes, general security agreements, registered security charges over specific assets, conditional sales contracts, personal guarantees, postponements of claims or some combination thereof depending on the investment circumstances. Investments generally are not fully secured.

The loan principal repayments due to be received over the next year is \$345,923.

<sup>\*\*</sup> Other funds include loan guarantees

### 7. EQUITY INVESTMENTS

Equity investments are made to eligible investees. The investments in common shares consists of three Northwestern Ontario Investment Pool (NWOIP) investments.

The loans and mortgages receivable balance is comprised of:

	<u>Equity *</u>		NWOIP Non-host <u>Equity</u>	<u>Total</u>
Balance, beginning of year Purchased during the year Redeemed during the year	\$	\$ 	179,166	\$ 179,166
Balance, end of year			179,166	179,166
Allowance for doubtful investment		<del></del>	(31,250)	 (31,250)
Net balance, end of year	\$	\$	147,916	\$ 147,916

<sup>\*</sup> equity includes the host CFDC's portion of pooled investments in shares.

### 8. DUE TO MINISTRY OF TRAINING, COLLEGES AND UNIVERSITIES

The Corporation entered into an agreement beginning April 1, 2012 and ending on March 31, 2013 to deliver employment services for Atikokan and the surrounding area to a maximum cost of \$607,698. Current year advances exceed the necessary funding to provide the program services and these funds will be repayable as of March 31, 2013 which is the program year-end. Therefore, the excess funding estimated in the amount of \$115,494 (2012 - \$284,948) is to be repaid to the Ministry of Training, Colleges and Universities.

### 9. INVESTED IN CAPITAL ASSETS

(a) Investment in capital asset is calculated as follows:

		<u>2012</u>		<u> 2011</u>
Invested in capital assets, beginning of year Net change in capital assets for the year	\$	50,870 (6,859)	\$	56,118 (5,248)
Invested in capital assets, end of year	\$_	44,011	\$_	50,870

(b) Changes in net assets invested in capital assets is comprised of the following:

		<u>2012</u>		<u>2011</u>
Depreciation of capital assets	\$	(12,518)	\$	(12,874)
Purchase of capital assets		5,659		7,626
Net change in capital assets	\$_	(6,859)	\$_	(5,248)

### 10. RESTRICTED FUND BALANCES

### **Operating Fund**

In prior years, the Corporation had an excess of revenues over eligible expenditures in the amount of \$12,202 for FedNor purposes which FedNor allowed the Corporation to retain to be spent on specific activities. During 2011, the Corporation had a shortfall of revenue over eligible expenditures for FedNor purposes in the amount of \$10,671 and the Corporation has requested to apply this shortfall against the \$12,202 restricted fund balance. The remaining restricted funds of \$1,531 were used in the current year.

### 11. INDUSTRY CANADA COMMUNITY FUTURES PROGRAM - CONTRIBUTION AGREEMENTS

The Government of Canada renewed its funding agreement on January 2, 2013 for a one-year period ending December 31, 2013. The agreement provides a maximum of \$300,000 to the Operating Fund to cover the costs of providing business counselling and advisory services to the community and to maintain an Investment Capital Fund. This agreement contains specific restrictions on interest rates on Investment Capital Funds, how the funds are to be invested and how surplus funds can be used.

### 12. COMMITMENTS

In June 2009, the Corporation entered into a 10-year office lease expiring on May 31, 2019 with an optional one-year renewal. The lease payment is for \$3,606 plus HST monthly and increases annually based on Consumer Price Index.

### 13. LINE OF CREDIT

The Corporation has negotiated a line of credit up to a maximum of \$40,000 with TD Canada Trust, none of which was drawn at year-end. The operating line of credit is secured by a general security agreement and bears interest at prime plus 2% (5.0% at December 31, 2012).

### 14. CAPITAL DISCLOSURES

The Corporation receives externally restricted funding from various funders for the delivery of specific programs. These funds are maintained and disbursed under the terms of the relevant funding agreements and management is responsible for adhering to the provisions of these agreements and adhering to the mission and goals of the Corporation.

The Corporation's objectives when managing capital are to safeguard its ability to continue as a going concern so that it can continue to provide delivery of its services to the community.

Management maintains its capital by ensuring that annual operating and capital budgets are developed (and approved by the Board of Directors) based on known or estimated sources of funding available each year. These budgets are shared with all management of the Corporation to ensure that the capital of the Corporation is maintained.

### 15. COMPARATIVE FIGURES

Certain prior year figures have been restated in order to comply with current year financial statement presentation.

### 16. CONTINGENCIES

The Corporation has been named in a lawsuit relating to the alleged improper seizure and sale of assets to which likelihood of any loss is not determinable and the amount, if any, is not reasonably estimable.

## **SCHEDULE A**

# ATIKOKAN ECONOMIC DEVELOPMENT CORPORATION

# SCHEDULE OF OPERATING FUND EXPENDITURES

	Total 2011	309,242 41,921	351,163	44,996	15,987	11,259	13,629 5,679	106,195	6,459	6,630	10,772 2,090	47,901 72.840	38,957	172,560
		01 \$ 	- 96	60	14	08	24 81	84	376	73	00 00	11 92	S3	85
	Total 2012	322,901 52,195	375,096	46,260	19,614	10,880	13,824	112,084	6,197	6,573	2,599	31,311	17,483	128,785
es S		↔					İ							
Ministry of Training, Colleges and Universities	Projects Fund (Schedule C)	112,121	130,359	25,558	6,889	3,005	5,361	58,158			2,400	31,311	4,089	37,800
Trai and	6	<del>2</del> +												
FedNor	Projects Fund (Schedule B)	S =										74.992		74,992
	hip								1				2,598	2,598
	Partnership Fund	€											2.	2.
	Operating Fund	210,780 33,957	244,737	20,702	9,715	7,875	8,463	53,926	6,197	6,573	2,599		10,796	13,395
	Ope	<b>⇔</b>	7											
		Salaries and Benefits Salaries Benefits	Occupancy and Equipment	Rent, taxes and improvements Equipment rental	Repairs, maintenance and cleaning	Insurance	Telephone and internet Utilities	Directors! Evnance	Meetings Training	Community Dovolonment	Consulting fees Training - clients	Training - employers Local Initiative Proiects (Schedule E)	Projects (Schedule D)	

### SCHEDULE A

# ATIKOKAN ECONOMIC DEVELOPMENT CORPORATION

# SCHEDULE OF OPERATING FUND EXPENDITURES (Continued)

	Operating Fund	Partnership Fund	FedNor Projects Fund (Schedule B)	Ministry of Training, Colleges and Universities Projects Fund (Schedule C)	Total 2012	Total 2011
Administration	,					
Advertising	3,845			4,829	8,674	9,876
Bank charges and interest	1,872	,			1,872	1,818
Employee training	2,559			4,062	6,621	11,860
Office supplies	5,640			6,649	12,619	15,206
Other expenses				728	728	312
Memberships and dues	4,230				4,230	4,382
Postage	513				513	1,595
Professional fees	11,586			4,399	15,985	17,863
Travel	10,531	8		2,358	12,889	18,767
	40,776			23,355	64,131	81,679
Total Expenditures	\$ 359,407	\$ 2,598	\$ 74,992	\$ 249,672	\$ 699,669	\$ 718,227

### **SCHEDULE B**

### ATIKOKAN ECONOMIC DEVELOPMENT CORPORATION SCHEDULE OF FEDNOR PROJECTS REVENUE AND EXPENDITURES

	Local Initiatives 842-508991	Total 2011
Revenue Industry Canada/FedNor	\$74,992	\$
Expenditures  Community Development  Local Initiative Projects (Schedule E)	<u>74,992</u>	72,840
Excess of Revenue over Expenditures	\$	\$

## SCHEDULE C

# ATIKOKAN ECONOMIC DEVELOPMENT CORPORATION

# SCHEDULE OF MINISTRY OF TRAINING, COLLEGES AND UNIVERSITIES PROJECTS REVENUE AND EXPENDITURES

Revenue  Ministry of Training, Colleges and Universities Other revenue  Expenditures Salaries and benefits Salaries Benefits  Cocupancy and Equipment Rent, taxes and improvements Equipment rental Insurance Repairs, maintenance and cleaning Talanhore and intermet	### Atikokan    Employment	Self Employment Benefit  \$ 17,829	Total 2012 \$ 252,609 \$ 253,224 253,224 112,121 18,238 130,359 25,558 11,412 3,005 9,899	\$ 260,841 2,314 2,314 263,155 104,840 13,347 118,187 24,204 10,332 2,593 6,529
Utilities	2,400	523	2,923	3,357
	53,193	4,965	58,158	52,589

### SCHEDULE C

# ATIKOKAN ECONOMIC DEVELOPMENT CORPORATION

## SCHEDULE OF MINISTRY OF TRAINING, COLLEGES AND UNIVERSITIES PROJECTS REVENUE AND EXPENDITURES (continued)

Total 2011	2,090 47,901 3,159	53,150	5,307	7,766	6,349 4,850	33,856	2,407	260,189 (1,045)	
Total 2012	2,400 31,311 4,089	37,800	4,829	6,979	4,399	23,355	3,736	\$	
Self Employment Benefit			106	119		225		17,829	
Atikokan Employment Centre	2,400 31,311 4,089	37,800	4,723	6,860	4,399	23,130	3,736	\$ (184)	
	Community Development Training - clients Training - employers Project expenses - Career Fair	Administration	Advertising Employee training	Office supplies Bank charges	Protessional tees Travel		Amortization	Total expenditures Allocated to Partnership Fund Excess of Revenue over Expenditures	

### **SCHEDULE D**

### ATIKOKAN ECONOMIC DEVELOPMENT CORPORATION

### SCHEDULE OF PROJECT EXPENDITURES

	<u>2012</u>	<u>2011</u>
Operating Fund Community Development Projects	\$ <u>10,796</u>	\$5,849
Partnership Fund DARC Northern Communities Investment Readiness Telemerge Canada	2,598	11,530 15,820 2,599
	2,598	29,949
	\$ <u>13,394</u>	\$ <u>35,798</u>

### ATIKOKAN ECONOMIC DEVELOPMENT CORPORATION OPERATING FUND

### SCHEDULE OF LOCAL INITIATIVES PROGRAM EXPENDITURES

	<u>2012</u>	<u>2011</u>
2012 FedNor - #851-509919		
Atikokan Bass Classic Committee - reefer unit	5,000	\$
Atikokan Beaten Path Nordic Trail Committee - consultant	4,700	
Atikokan Beaten Path Nordic Trail Committee - install bridge on trail	10,000	
Atikokan Chamber of Commerce - advertising	1,600	
Atikokan Chamber of Commerce - display case	1,200	
Atikokan Chamber of Commerce - media stock photo project	4,996	
Atikokan Chamber of Commerce - the Atikokan song	4,990	
Atikokan Chamber of Commerce - trade show	718	
Investment Readiness Committee - consultant for housing study	1,000	
Investment Readiness Committee - consultant for phase 2 GIS project	1,875	
Investment Readiness Committee - consultant for prospectus sites	3,125	
Northwest Training & Adjustment Board - regional mining report	5,000	
Pictograph Gallery - signage	2,688	
Sportsman Conservation Club - extend walkway	5,000	
Sportsman Conservation Club - highway signs	5,000	
Town of Atikokan - community tent	10,000	
Town of Atikokan - signage	3,100	
Upsala Regional Development Association - event shelters	5,000	
	74,992	
2011 FedNor #842-508991		
Atikokan Bass Classic Committee - oxygen metre and stage improvements		4,910
Atikokan Chamber of Commerce - promote Atikokan		4,700
Atikokan Chamber of Commerce - implement ideas from Canoe Challenge		5,000
Atikokan Chamber of Commerce - bike racks		5,000
Atikokan Native Friendship Centre - Bass Classic promotion		650
Atikokan Sno-ho Snowmobile Club - signage		3,000
Atikokan Sportsmen's Conservation Club - Little Falls gazebo		10,000
Atikokan and Ahousal Student Cultural Exchange		5,000
Atikokan Native Friendship Centre - feasibility report		10,000
Beaten Path Nordic Ski Club - signage		3,000
Heart of the Continent Conference		5,000
Town of Atikokan - Lift Operator Booth		4,500
Town of Atikokan - produce 2 sided town maps		2,080
Town of Atikokan - accommodation study		5,000
Upsala Snowbunnies - sliding hill development		5,000
opsala onowounties - stiding tim development		
	<del></del>	<u>72,840</u>
\$	74,992	\$ 72,840